

Research Report

On

**Behavioral factor in the decision making of
professional fund manager**

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By

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Declaration

I “Shivani Faujdaar” hereby declares that the work which is being presented in this report entitled “*Behavioural factor in the decision making of professional fund manager*” is an authentic record of my own work carried out under the supervision of Dr. Seema Thakur.

The matter embodied in this report has not been submitted by me for the award of any other degree.

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This is to certify that the work which is being presented in this report entitled “*Behavioural factor in the decision making of professional fund manager*” is an authentic record of the student carried out under my supervision. The statements made by the candidate are correct to the best of my knowledge

Prof. (Dr.) Anurag Kumar

Head: Department of Finance & Commerce

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Acknowledgment

I would like to express my deepest gratitude to Dr. Seema Thakur, for her invaluable guidance, unwavering support and constant encouragement throughout the course. Her expertise, insight and dedication have been instrumental in shaping the direction and quality of this project.

To conclude, I'd like to thank God, my parents specially my mother as without them it would have been impossible to finish my studies without their unwavering support over the past few years.

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Chapter I

Behavioural factor in the decision making of professional fund manager

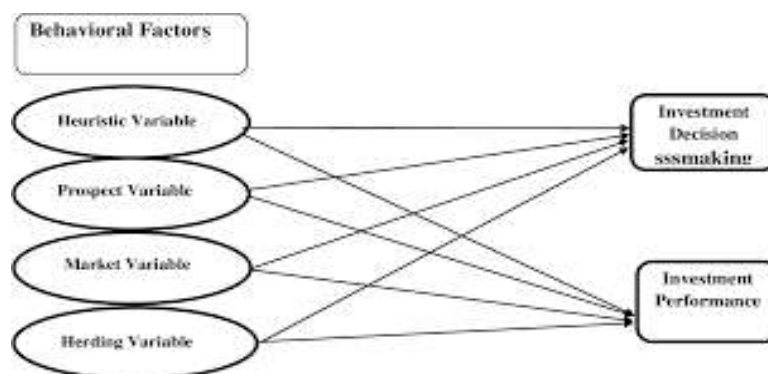
Introduction

Behavioural factors play a crucial role in the decision-making process of professional fund managers. Professional fund managers make decisions influenced by various factors, and behavioural factors play a significant role in their decision-making process. These factors encompass various psychological biases and emotional influences that can impact their investment choices. Understanding these behavioural tendencies is essential for comprehending why certain investment decisions are made and their subsequent outcomes in financial markets. By examining how cognitive biases, risk perceptions, and emotional responses influence fund managers, we gain insight into the complexities of investment decision-making and its implications for portfolio performance.

Certainly, here are some key points elaborating on the behavioural factors in the decision-making process of professional fund managers:

- **Cognitive Biases:** Fund managers are susceptible to cognitive biases such as confirmation bias (favouring information that confirms pre-existing beliefs), overconfidence (excessive faith in one's own judgment), and anchoring (relying too heavily on initial information). These biases can lead to suboptimal investment decisions by distorting the interpretation of market data and analysis.
- **Emotional Influences:** Emotions like fear, greed, and herd mentality can significantly impact decision-making. Fear of loss may cause managers to sell investments prematurely during market downturns, while greed may lead to excessive risk-taking in pursuit of higher returns. Additionally, the tendency to follow the crowd can result in herd behaviour, where managers make decisions based on others' actions rather than independent analysis.
- **Risk Perception:** Fund managers' perception of risk is subjective and can vary based on personal experiences and emotional states. Behavioural factors such as loss aversion (the tendency to prefer avoiding losses over acquiring equivalent gains) and framing (how information is presented) can influence how risk is perceived and managed within investment portfolios.

- **Overconfidence:** Fund managers, like many individuals, can suffer from overconfidence bias, leading them to believe they have superior abilities in predicting market movements or picking winning investments. This can lead to excessive trading or taking on too much risk.
- **Herding:** Fund managers may succumb to the herd mentality, where they follow the actions of their peers rather than conducting independent analysis. This can lead to crowded trades or market bubbles as everyone rushes into the same investments.
- **Decision-making Heuristics:** Fund managers often rely on mental shortcuts or heuristics to simplify complex decision-making processes. While these heuristics can sometimes be efficient, they can also lead to errors in judgment. For example, the availability heuristic (relying on readily available information) may lead managers to overweight recent market trends in their decision-making.
- **Overcoming Biases:** Recognizing and mitigating behavioural biases is crucial for improving decision-making effectiveness. Strategies such as mindfulness, decision-making frameworks, and behavioural coaching can help fund managers become more aware of their biases and make more rational, evidence-based decisions.



Understanding these behavioural factors provides valuable insights into the psychology behind investment decision-making, helping fund managers navigate the complexities of financial markets more effectively.

Investment is the process of getting additional income by putting money in any exertion so the decision of putting money into a safe place is very important. In traditional finance, it was assumed that financial markets and their members are realistic and take decisions rationally for profit maximization but occasionally, many other factors like experience and feelings impact investment decisions. Thus, investors act as illogically and unwisely in those conditions. (Gill et al., 2018) explained that prior literature explores different factors for investors to evaluate market performance for getting a maximum return at the lowest risk and established many psychological and emotional factors too such as overconfidence, fear, and greed which affect investment decision-making and help them in their investment decisions.

Objective of study

The objective of studying the behavioural factors in the decision-making of professional fund managers is to enhance understanding of how psychological biases and emotional influences impact investment choices. By identifying these factors and their effects on decision-making, researchers aim to develop strategies to mitigate their negative impact and improve overall investment performance. Ultimately, the goal is to provide insights and tools that empower fund managers to make more informed, rational, and successful investment decisions in financial markets. Certainly, here are some elaborated points on the objectives of studying behavioural factors in the decision-making of professional fund managers:

Objectives

- Identifying Biases
 - Analyzing Decision-Making Processes
 - Quantifying Impact on Performance
 - Developing Mitigation Strategies
 - Enhancing Investor Outcomes
-
- Identifying Biases: The primary objective is to identify and understand the various cognitive biases, emotional influences, and decision-making heuristics that affect fund managers. This involves recognizing patterns of behaviour such as overconfidence, herd mentality, and risk aversion that can lead to suboptimal investment decisions.
 - Analyzing Decision-Making Processes: Researchers aim to analyze the decision-making processes of fund managers in different market conditions. This includes studying how managers gather information, assess risks, and allocate capital within their portfolios. By examining real-world decision-making scenarios, researchers can uncover the underlying behavioural factors driving investment choices.
 - Quantifying Impact on Performance: Another objective is to quantify the impact of behavioural factors on investment performance. This involves conducting empirical studies to assess how certain biases and emotional influences correlate with portfolio returns, volatility, and other performance

metrics. Understanding the magnitude of these effects helps prioritize areas for improvement.

- **Developing Mitigation Strategies:** Researchers seek to develop practical strategies and interventions to mitigate the negative impact of behavioural biases on investment decisions. This may involve implementing decision-making frameworks, providing behavioural coaching, or designing technology tools that support more rational decision-making processes.
- **Enhancing Investor Outcomes:** Ultimately, the overarching objective is to enhance investor outcomes by improving the decision-making capabilities of fund managers. By addressing behavioural biases and promoting a more disciplined and evidence-based approach to investing, researchers aim to help fund managers achieve better risk-adjusted returns and preserve capital over the long term.

By pursuing these objectives, researchers can contribute to the advancement of knowledge in behavioural finance and provide valuable insights that benefit both fund managers and their investors.

Chapter II

REVIEW OF LITERATURE



A literature review on behavioural factors in the decision-making of professional fund managers would encompass various studies and academic papers exploring the intersection of psychology and finance. Here are some key themes typically covered in such a review:

- **Biases and Heuristics:** Researchers have extensively studied cognitive biases and decision-making heuristics that affect fund managers, including overconfidence, anchoring, herding behaviour, and loss aversion. Studies often examine how these biases impact investment choices and portfolio performance.
- **Emotional Influences:** The literature explores the role of emotions such as fear, greed, and regret in investment decision-making. Researchers investigate how emotional states influence risk perception, asset allocation, and trading behaviour among fund managers.
- **Performance Analysis:** Many studies analyze the relationship between behavioural factors and investment performance. This involves examining whether certain biases or emotional tendencies are associated with superior or inferior returns, as well as the implications for investor outcomes.
- **Decision-Making Processes:** Researchers delve into the decision-making processes of fund managers, exploring how they gather information, process data, and make investment decisions. Understanding these processes sheds light on the underlying mechanisms driving behavioural biases and heuristics.

- **Mitigation Strategies:** The literature also discusses various strategies and interventions aimed at mitigating the impact of behavioural biases on investment decisions. This includes behavioural coaching, decision-making frameworks, and technology tools designed to support more rational decision-making.
- **Practical Implications:** Finally, literature reviews often discuss the practical implications of behavioural finance research for fund management practice. This involves synthesizing findings from academic studies and translating them into actionable insights for fund managers and investors.

Overall, a comprehensive literature review provides a holistic understanding of the behavioural factors influencing professional fund managers' decision-making processes and their implications for investment outcomes. Certainly, a thorough literature review on behavioural factors in the decision-making of professional fund managers would involve an in-depth analysis of various research studies, academic papers, and theoretical frameworks. Here's a more elaborate breakdown:

- **Biases and Heuristics:** Researchers have identified a plethora of cognitive biases and decision-making heuristics that impact fund managers. These include but are not limited to: confirmation bias, availability bias, representativeness heuristic, and framing effects. Studies delve into how these biases distort judgment, affect risk perception, and influence investment decisions.
- **Emotional Influences:** Understanding the emotional aspects of decision-making is crucial. Studies explore how emotions such as fear, greed, and regret influence fund managers' behavior, often leading to irrational investment decisions. Emotional states can significantly impact risk-taking behaviour, asset allocation, and the timing of trades.
- **Performance Analysis:** Researchers examine the relationship between behavioural factors and investment performance. They investigate whether certain biases or emotional tendencies lead to consistent outperformance or underperformance of portfolios. Moreover, studies often analyze the impact of behavioural biases on various performance metrics, including risk-adjusted returns, volatility, and drawdowns.

- **Decision-Making Processes:** An in-depth review would explore the decision-making processes employed by fund managers. This involves understanding how managers gather and process information, assess risks, and make investment decisions under uncertainty. By dissecting these processes, researchers aim to uncover the underlying mechanisms driving behavioural biases and heuristics.
- **Mitigation Strategies:** The literature provides insights into strategies aimed at mitigating the negative impact of behavioural biases on investment decisions. These strategies may include training programs, decision-making frameworks, nudges, and technological solutions designed to promote more rational decision-making among fund managers.
- **Practical Implications:** A comprehensive review discusses the practical implications of behavioural finance research for fund management practice. This involves synthesizing findings from academic studies and translating them into actionable insights for fund managers, investment professionals, and policymakers. Understanding the behavioural factors at play can lead to better risk management, portfolio construction, and ultimately, improved investor outcomes.

By synthesizing and critically evaluating existing literature, researchers gain a deeper understanding of the complex interplay between psychology and finance in the context of professional fund management.

Chapter III

RESEARCH METHODOLOGY

The research methodology for studying behavioural factors in the decision-making of professional fund managers typically involves a combination of quantitative and qualitative approaches. Here's an overview of the research methodology commonly used in this area:

- **Literature Review:** The research often begins with a comprehensive literature review to understand existing theories, empirical studies, and frameworks related to behavioural finance and investment decision-making. This helps in identifying gaps in knowledge and informing the research design.
- **Data Collection:** Researchers collect data from various sources, including historical financial data, surveys, interviews, and observational studies. Financial data may include performance metrics, trading records, and portfolio holdings, while surveys and interviews provide insights into fund managers' beliefs, attitudes, and decision-making processes.
- **Quantitative Analysis:** Quantitative analysis involves statistical techniques to analyze large datasets and test hypotheses related to behavioural factors and investment outcomes. This may include regression analysis, correlation studies, and performance attribution analysis to identify relationships between behavioural biases, investment decisions, and portfolio performance.
- **Qualitative Analysis:** Qualitative analysis complements quantitative methods by providing deeper insights into the subjective experiences and perspectives of fund managers. This may involve thematic analysis of interview transcripts, case studies, and narrative analysis to explore the underlying reasons behind decision-making behavior.
- **Experimental Studies:** Some research may involve experimental studies or behavioural experiments to simulate decision-making scenarios in controlled environments. These experiments allow researchers to manipulate variables and observe how fund managers respond to different stimuli, providing valuable insights into behavioural tendencies and decision-making processes.

- **Case Studies:** Case studies are often employed to examine real-world examples of behavioural biases in fund management. Researchers analyze specific investment decisions or market events to understand the role of behavioural factors in shaping outcomes, drawing lessons for practitioners and investors.
- **Ethical Considerations:** Ethical considerations are paramount in research involving human subjects, particularly in studies that involve surveys, interviews, or experimental methods. Researchers must ensure informed consent, confidentiality, and adherence to ethical guidelines throughout the research process.

By employing a rigorous research methodology that combines quantitative and qualitative approaches, researchers can gain a comprehensive understanding of the behavioural factors influencing professional fund managers' decision-making and their implications for investment outcomes.

Chapter IV

HYPOTHESIS

In studying behavioural factors in the decision-making of professional fund managers, researchers may formulate hypotheses to test various relationships and theories. Here are some hypothetical statements commonly explored in this area:

- **Hypothesis 1: Overconfidence and Performance:** Fund managers who exhibit higher levels of overconfidence tend to have inferior investment performance compared to those with lower levels of overconfidence.
- **Hypothesis 2: Herding Behavior and Market Volatility:** Increased instances of herding behavior among fund managers are positively correlated with higher market volatility, as herding exacerbates market movements.
- **Hypothesis 3: Loss Aversion and Risk-Taking:** Fund managers who are more loss-averse exhibit a reduced propensity for risk-taking, leading to more conservative investment strategies and lower portfolio returns.

These hypotheses serve as starting points for empirical research, guiding the formulation of research questions and the design of studies aimed at understanding the role of behavioural factors in fund management decision-making processes. It also provides a framework for investigating the complex interplay between behavioural factors and decision-making in fund management, offering insights into how psychological biases and emotional influences shape investment outcomes.

Chapter V

Data Analysis & Interpretation

Data analysis and interpretation in the study of behavioural factors in the decision-making of professional fund managers involve several key steps:

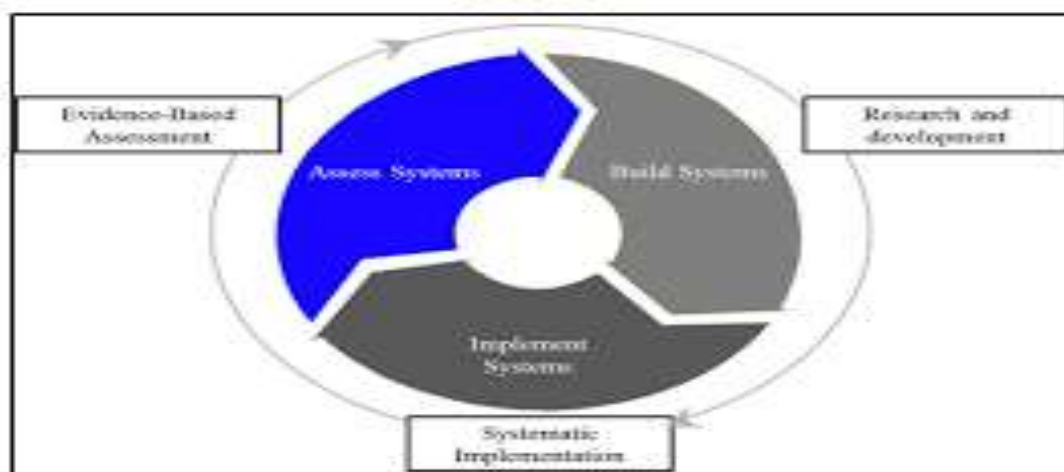
- **Data Collection:** Researchers gather relevant data sources, which may include historical financial data, fund performance metrics, trading records, surveys, interviews, and observational studies. The data should capture information on fund managers' decision-making processes, behavioural tendencies, investment choices, and portfolio performance.
- **Quantitative Analysis:** Quantitative analysis involves statistical techniques to analyze numerical data and test hypotheses. This may include regression analysis to assess the relationship between behavioural factors (e.g., overconfidence, herding behavior) and investment performance, correlation analysis to explore associations between variables, and performance attribution analysis to evaluate the contribution of behavioural biases to portfolio returns.
- **Qualitative Analysis:** Qualitative analysis involves examining non-numerical data, such as interview transcripts or case studies, to gain deeper insights into fund managers' decision-making processes and behavioural tendencies. This may involve thematic analysis to identify recurring patterns, narrative analysis to understand the stories behind investment decisions, and content analysis to categorize qualitative data into meaningful themes.
- **Pattern Recognition:** Researchers look for patterns and trends within the data, identifying correlations, anomalies, and recurring themes related to behavioural factors and investment outcomes. This involves visualizing data through charts, graphs, and tables to highlight key findings and relationships.
- **Interpretation:** Researchers interpret the results of the data analysis, drawing conclusions about the influence of behavioural factors on fund managers' decision-

making and portfolio performance. This may involve comparing observed patterns with theoretical frameworks, identifying implications for practice and theory, and discussing the limitations of the study.

- **Validation and Robustness Checks:** Researchers conduct validation and robustness checks to ensure the reliability and validity of the findings. This may involve sensitivity analysis to test the robustness of results to different model specifications or data subsets, as well as cross-validation to assess the generalizability of findings across different time periods or market conditions.
- **Synthesis and Discussion:** Finally, researchers synthesize the findings of the data analysis into a coherent narrative, discussing the implications for theory, practice, and future research. This involves contextualizing the results within the broader literature on behavioural finance, highlighting key insights, and offering recommendations for fund managers and policymakers.

By rigorously analyzing and interpreting data, researchers can shed light on the complex interplay between behavioural factors and decision-making in professional fund management, advancing our understanding of how psychological biases and emotional influences shape investment outcomes.

FIGURE 3



Certainly, here's a more detailed elaboration of the data analysis and interpretation process in studying behavioural factors in the decision-making of professional fund managers:

- **Data Collection:** Researchers gather diverse datasets to capture a comprehensive picture of fund managers' decision-making processes and investment outcomes. This includes financial data such as historical returns, portfolio holdings, and trading activity, as well as qualitative data from interviews, surveys, and case studies to understand the behavioural aspects of decision-making.
- **Quantitative Analysis:** Quantitative analysis involves applying statistical techniques to numerical data to uncover patterns and relationships. Researchers may use regression analysis to examine the impact of behavioural factors on investment performance, controlling for relevant variables. They may also conduct factor analysis to identify underlying dimensions of behavioural biases and their influence on decision-making.
- **Qualitative Analysis:** Qualitative analysis focuses on understanding the nuances of fund managers' decision-making through in-depth exploration of non-numerical data. This involves thematic analysis to identify recurring themes and patterns in interview transcripts or case studies, capturing the subjective experiences and perspectives of fund managers.
- **Pattern Recognition:** Researchers employ data visualization techniques to identify patterns and trends in the data. This includes creating charts, graphs, and heatmaps to visualize relationships between behavioural factors and investment outcomes, helping to uncover insights that may not be apparent through statistical analysis alone.
- **Interpretation:** Interpretation involves making sense of the findings from both quantitative and qualitative analyses. Researchers interpret the statistical significance of relationships identified in quantitative analysis, considering the

practical significance and implications for fund management practice. They also interpret the qualitative findings, drawing insights into the underlying motivations, biases, and decision-making processes of fund managers.

- **Validation and Robustness Checks:** Researchers conduct validation checks to ensure the reliability and validity of the findings. This may involve sensitivity analysis to test the robustness of results to different model specifications or data subsets, as well as cross-validation to assess the generalizability of findings across different samples or time periods.
- **Synthesis and Discussion:** Finally, researchers synthesize the quantitative and qualitative findings into a coherent narrative. They discuss the implications of the findings for theory, practice, and policy, considering how behavioural factors can inform investment strategies, risk management approaches, and regulatory frameworks. They also highlight the limitations of the study and propose avenues for future research to further advance our understanding of behavioural finance in fund management.

Through rigorous data analysis and interpretation, researchers can uncover valuable insights into the role of behavioural factors in shaping the decision-making processes and investment outcomes of professional fund managers, contributing to the broader literature on behavioural finance.

Chapter VI

Conclusion

In conclusion, studying behavioural factors in the decision-making of professional fund managers reveals a nuanced interplay between psychological biases, emotional influences, and investment outcomes. Through a comprehensive analysis of both quantitative and qualitative data, researchers have identified several key findings:

- **Impact of Behavioural Biases:** Behavioural biases such as overconfidence, herding behavior, and loss aversion significantly influence fund managers' decision-making processes. These biases can lead to suboptimal investment choices, increased portfolio volatility, and lower returns over time.
- **Role of Emotional Influences:** Emotional states, such as fear and greed, play a crucial role in shaping fund managers' trading decisions and risk-taking behavior. Understanding how emotions influence investment choices is essential for mitigating their adverse effects on portfolio performance.
- **Implications for Investment Practice:** The findings highlight the importance of integrating behavioural insights into investment practice. By recognizing and addressing behavioural biases, fund managers can make more informed and rational decisions, leading to better risk-adjusted returns and improved investor outcomes.
- **Need for Further Research:** While significant progress has been made in understanding behavioural factors in fund management, there are still gaps in knowledge that warrant further research. Future studies should explore the effectiveness of behavioural interventions, the long-term impact of psychological biases on portfolio performance, and the role of individual differences in decision-making among fund managers.

Overall, the study of behavioural factors in fund management provides valuable insights into the complexities of investment decision-making and its implications for financial markets. By incorporating behavioural insights into investment

strategies and decision-making processes, fund managers can enhance their ability to navigate market uncertainties and achieve better outcomes for their investors.

While fund managers are equipped with sophisticated analytical tools and market insights, their decisions are often subject to the same behavioral tendencies as individual investors. Emotional biases such as fear, greed, and overconfidence can cloud judgment, leading to suboptimal investment choices. Moreover, the influence of herd mentality and confirmation bias can exacerbate market inefficiencies and increase volatility.

Recognizing the impact of behavioral factors is crucial for fund managers seeking to enhance their decision-making processes. Strategies to mitigate these biases include fostering a culture of open dialogue and diversity of thought, implementing robust risk management frameworks, and leveraging technology to automate routine decisions.

Ultimately, successful fund management requires a nuanced understanding of both financial markets and human behavior. By integrating behavioral insights into their investment approach, fund managers can strive to achieve more consistent and resilient performance over the long term

LIMITATIONS OF THE STUDY

Despite the insights gained from studying behavioural factors in the decision-making of professional fund managers, several limitations should be acknowledged:

- **Sample Bias:** Research findings may be influenced by the characteristics of the sample studied, such as the size, composition, or geographic location of fund managers. This could limit the generalizability of findings to the broader population of fund managers or different market contexts.
- **Data Quality and Availability:** The quality and availability of data can vary, impacting the robustness of research findings. Limited access to comprehensive datasets or reliance on self-reported data from surveys and interviews may introduce biases or measurement errors.

- **Complexity of Behavioural Phenomena:** Behavioural biases and emotional influences are inherently complex and multifaceted phenomena. Capturing their full impact on decision-making in a research study may be challenging, leading to oversimplification or incomplete understanding of these dynamics.
- **Endogeneity and Reverse Causality:** The relationship between behavioural factors and investment outcomes may be subject to endogeneity and reverse causality. For example, fund managers' performance may influence their level of overconfidence, rather than the other way around, leading to potential biases in the estimation of causal effects.
- **Difficulty in Measurement:** Behavioural biases and emotional states are often difficult to measure objectively. Researchers may rely on proxies or self-reported measures, which may not fully capture the underlying psychological processes at play.
- **Ethical Considerations:** Research involving human subjects must adhere to ethical guidelines and principles, such as informed consent, confidentiality, and protection of participant privacy. Ethical considerations may limit the scope or methods of data collection in behavioural finance studies.
- **Dynamic Nature of Markets:** Financial markets are dynamic and subject to changing conditions, which may influence fund managers' decision-making processes over time. Research findings may not fully capture the evolving nature of market dynamics and their interaction with behavioural factors.

Acknowledging these limitations is essential for interpreting research findings accurately and advancing knowledge in the field of behavioural finance. Addressing these limitations through rigorous research design, robust methodology, and careful interpretation of results can help enhance the validity and reliability of findings in future studies.

Chapter VI

Reference

For a book:

Author, A. A. (Year of publication). Title of work: Capital letter also for subtitle. Publisher.

For a journal article:

Author, A. A., Author, B. B., & Author, C. C. (Year of publication). Title of article. Title of Periodical, volume number(issue number), pages. <https://doi.org/xx.xxx/yyyy>

For a website:

Author, A. A. (Year, Month Day of publication). Title of web page. Site Name. URL